

Second Quarter Report for FY 2025

AMANO

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Summary of Financial Results for 2Q of the FY2025 ending March 31, 2026

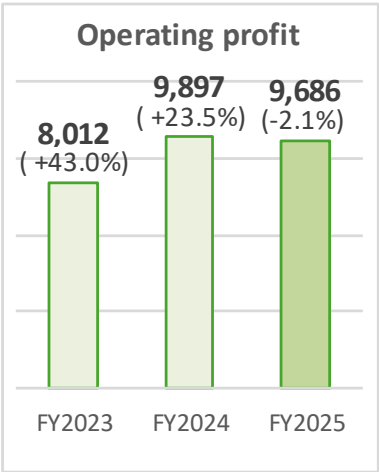
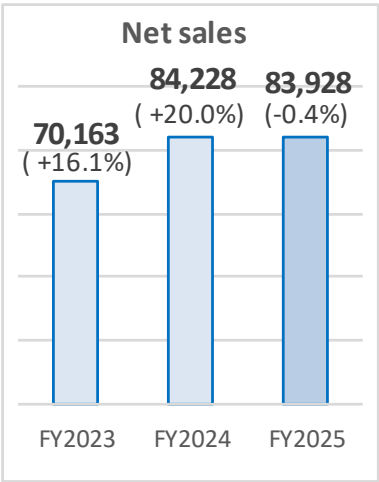
(April 2025 - September 2025)

1. FY 2025: 2nd Quarter Report	P3
2. Business Segment Performance and Sales Composition by region	P12
3. Consolidated Financial Statements	P18
4. The 9th Medium-Term Business Plan	P22
5. Business Forecast for FY2025	P27
6. Supplementary Material	P34

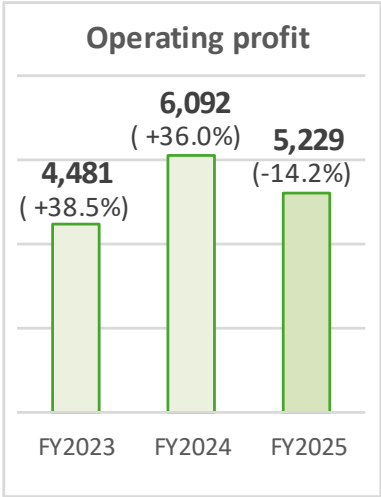
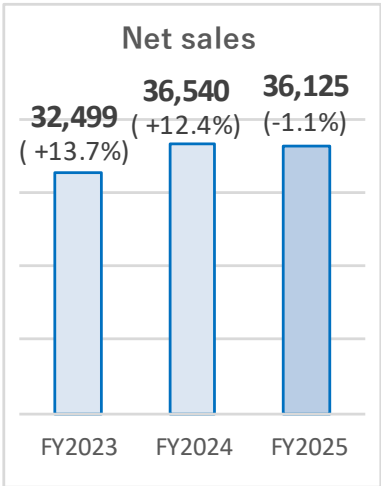
The prospect of operating performance or forecast compiled by Amano is based on the current information available, and it includes potential risks or uncertainties. Please note that actual operating performance may change substantially from what is described here as a result of various changing factors.

FY2025: 2nd Quarter Report

	(Millions of yen)					
	FY2025 1st Half Plan	FY2025 1st Half	%	FY2024 1st Half	%	Change Y-o-Y
Net sales	85,800	83,928	100.0%	84,228	100.0%	-0.4 %
Gross profit	38,700	37,796	45.0%	37,323	44.3%	+ 1.3 %
SG&A	28,400	28,109	33.5%	27,425	32.6%	+ 2.5 %
Operating profit	10,300	9,686	11.5%	9,897	11.8%	-2.1 %
Operating profit ratio	12.0 %	11.5 %		11.8 %		-0.3 Pt
Ordinary profit	10,900	10,481	12.5%	10,534	12.5%	-0.5 %
Net income attributable to owners of the parent company	7,200	6,677	8.0%	7,161	8.5%	-6.8 %
FX Rates	US\$140.00 EUR155.00	US\$147.48 EUR162.22		US\$154.08 EUR166.13		



	(Millions of yen)					
	FY2025 1st Half Plan	FY2025 1st Half	%	FY2024 1st Half	%	Change Y-o-Y
Net sales	36,900	36,125	100.0%	36,540	100.0%	-1.1 %
Gross profit	17,100	16,717	46.3%	16,840	46.1%	-0.7 %
SG&A	10,900	11,487	31.8%	10,747	29.4%	+ 6.9 %
Operating profit	6,200	5,229	14.5%	6,092	16.7%	-14.2 %
Operating profit ratio	16.8 %	14.5 %		16.7 %		-2.2 Pt
Ordinary profit	9,300	8,807	24.4%	10,766	29.5%	-18.2 %
Net income	7,000	6,428	17.8%	8,635	23.6%	-25.6 %



	(Millions of yen)					
	FY2025 1st Half Plan	FY2025 1st Half	%	FY2024 1st Half	%	Change Y-o-Y
Information Systems	18,700	19,969	23.8%	18,069	21.5%	+10.5%
Time Management Products	1,100	1,058	1.3%	1,152	1.4%	-8.1%
Parking Systems	46,300	43,626	51.9%	45,832	54.3%	-4.8%
Time Information System business	66,100	64,655	77.0%	65,054	77.2%	-0.6%
Environmental Systems	11,800	12,084	14.4%	11,493	13.7%	+5.1%
Clean Systems	7,900	7,188	8.6%	7,680	9.1%	-6.4%
Environment System business	19,700	19,273	23.0%	19,173	22.8%	+0.5%
Grand total	85,800	83,928	100.0%	84,228	100.0%	-0.4%
FX Rates	US\$140.00 EUR155.00	US\$147.48 EUR162.22		US\$154.08 EUR166.13		

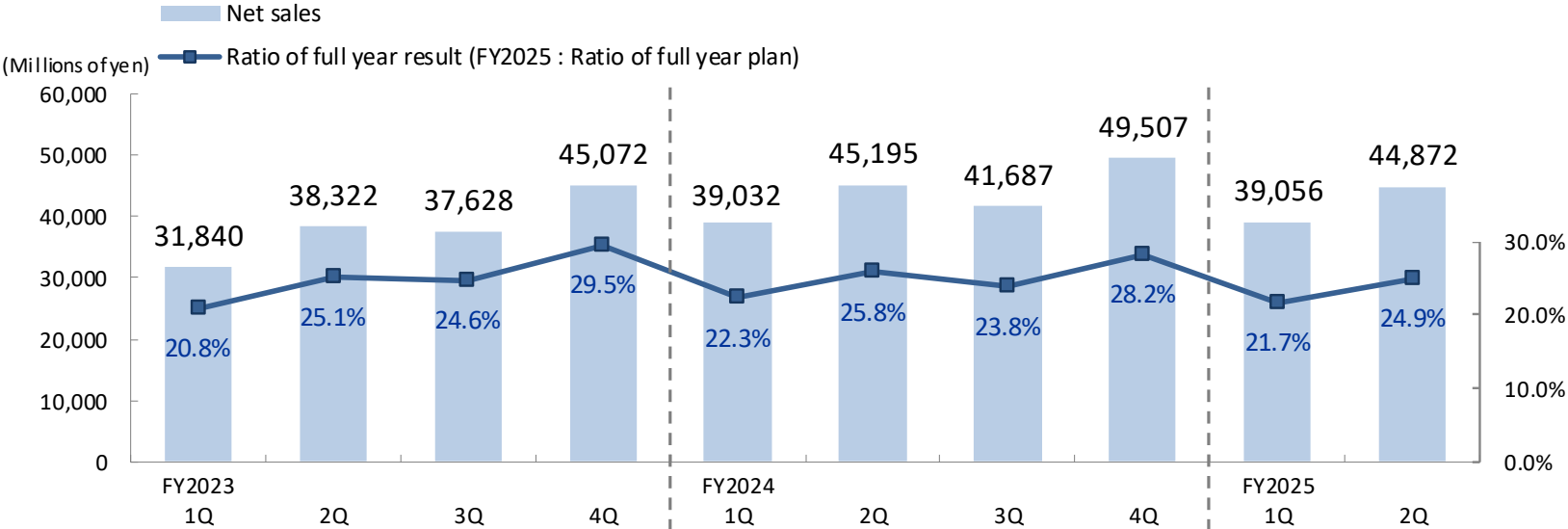
	(Millions of yen)					
	FY2025 1st Half Plan	FY2025 1st Half	%	FY2024 1st Half	%	Change Y-o-Y
Information Systems	8,800	10,352	28.7%	8,522	23.3%	+21.5%
Time Management Products	900	872	2.4%	921	2.5%	-5.4%
Parking Systems	15,500	12,245	33.9%	15,725	43.1%	-22.1%
Time Information System business	25,200	23,470	65.0%	25,169	68.9%	-6.8%
Environmental Systems	9,200	10,231	28.3%	9,034	24.7%	+13.3%
Clean Systems	2,500	2,423	6.7%	2,335	6.4%	+3.7%
Environment System business	11,700	12,654	35.0%	11,370	31.1%	+11.3%
Grand total	36,900	36,125	100.0%	36,540	100.0%	-1.1%

Actual	(Millions of yen)					
	1Q		2Q		FY2025 1st Half	
	Amount	%	Amount	%	Amount	%
Net sales	39,056	100.0%	44,872	100.0%	83,928	100.0%
Gross profit	17,200	44.0%	20,595	45.9%	37,796	45.0%
SG&A	14,458	37.0%	13,650	30.4%	28,109	33.5%
Operating profit	2,741	7.0%	6,945	15.5%	9,686	11.5%
Non-operating income	427	1.1%	630	1.4%	1,057	1.3%
Non-operating expense	137	0.4%	124	0.3%	262	0.3%
Ordinary profit	3,030	7.8%	7,450	16.6%	10,481	12.5%
Extraordinary profit	122		2		124	
Extraordinary loss	9		281		291	
Net income attributable to owners of the parent company	1,351	3.5%	5,325	11.9%	6,677	8.0%

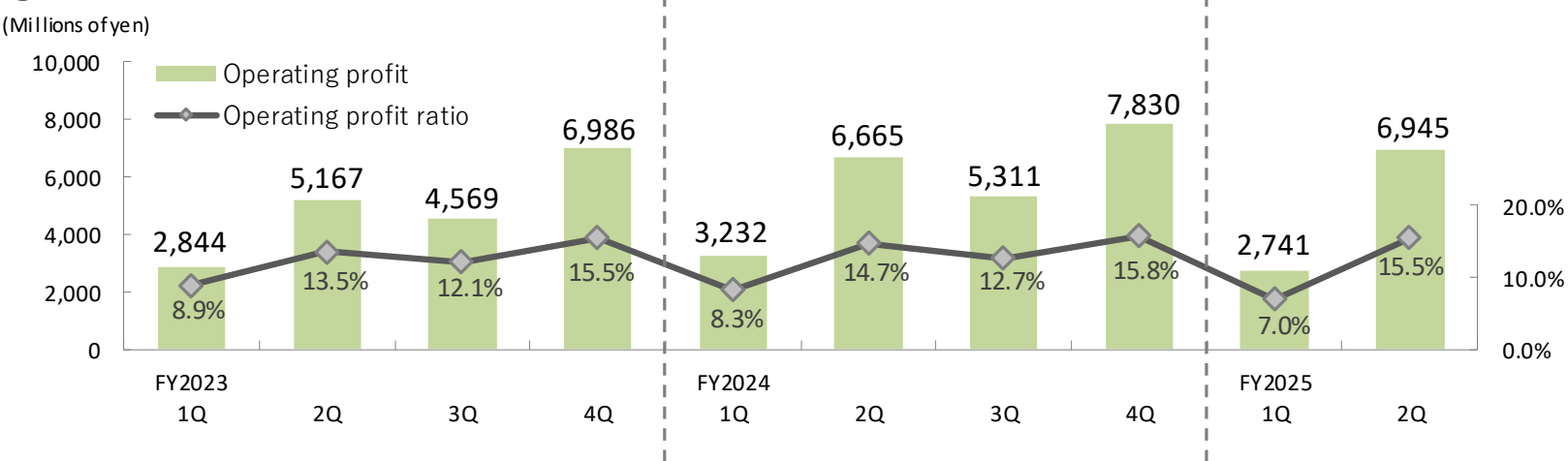
FX Rates	US\$151.18	US\$143.77	US\$147.48
	EUR159.29	EUR165.14	EUR162.22

Business division	1Q		2Q		FY2025 1st Half	
	Amount	%	Amount	%	Amount	%
Information Systems	8,840	22.6%	11,128	24.8%	19,969	23.8%
Time Management Products	534	1.4%	524	1.2%	1,058	1.3%
Parking Systems	21,153	54.2%	22,473	50.1%	43,626	51.9%
Time Information System business	30,528	78.2%	34,126	76.1%	64,655	77.0%
Environmental Systems	5,185	13.2%	6,899	15.3%	12,084	14.4%
Clean Systems	3,341	8.6%	3,846	8.6%	7,188	8.6%
Environment System business	8,527	21.8%	10,745	23.9%	19,273	23.0%
Grand total	39,056	100.0%	44,872	100.0%	83,928	100.0%

Net Sales



Operating Profit



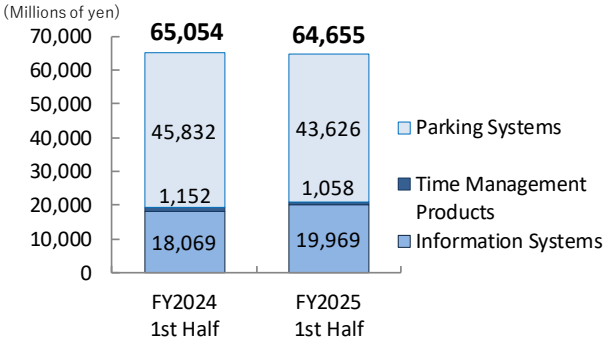
Sales & Operating Profit by Business Segment (Consolidated)

(Millions of yen)

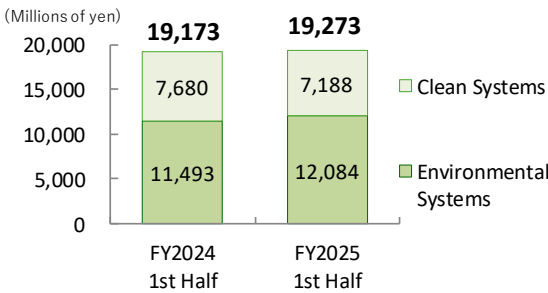
	FY2025 1Q			FY2025 2Q			FY2025 1st Half			FY2024 1st Half			Change	
	Net sales	Operating profit		Net sales	Operating profit		Net sales	Operating profit		Net sales	Operating profit		Net sales	Operating profit
Time Information System business	30,528	3,252	10.7%	34,126	6,378	18.7%	64,655	9,631	14.9%	65,054	9,782	15.0%	(399)	-0.6%
Environment System business	8,527	599	7.0%	10,745	1,639	15.3%	19,273	2,239	11.6%	19,173	2,124	11.1%	99	+0.5%
Company-wide Expenses		(1,110)			(1,073)			(2,183)			(2,009)			(174)
Grand total	39,056	2,741	7.0%	44,872	6,945	15.5%	83,928	9,686	11.5%	84,228	9,897	11.8%	(299)	-0.4%

Net Sales

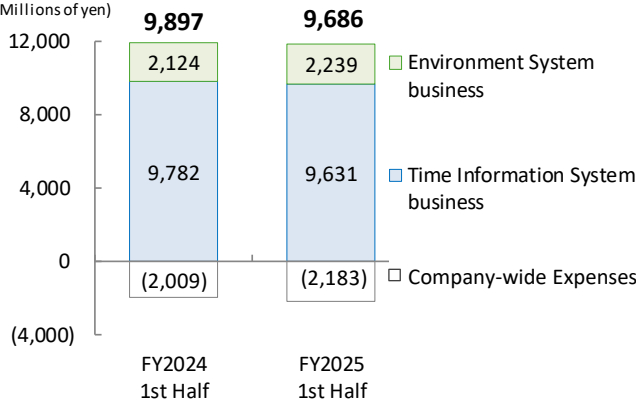
Time Information System business Dn 0.6% Y-o-Y



Environment System business Up 0.5% Y-o-Y



Operating Profit



Time Information System business	Dn 1.5% Y-o-Y
Environment System business	Up 5.4% Y-o-Y

【References】

Increase / decrease in gross profit margin

(1) FY2024 1st Half / FY2025 1st Half

	Consolidated	ACJ
Information Systems	↓	↑
Time Management Products	↑	↑
Parking Systems	↓	↓
Environmental Systems	↑	↑
Clean Systems	↑	↑

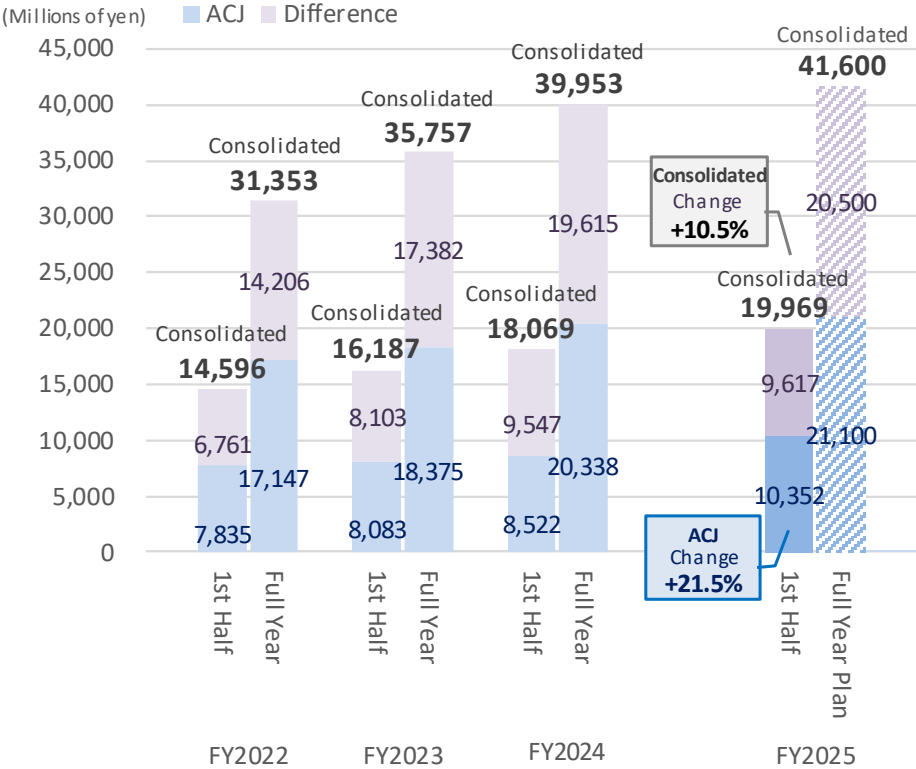
(2) FY2024 / FY2025 1st Half

	Consolidated	ACJ
Information Systems	↓	↓
Time Management Products	↑	↑
Parking Systems	↓	↓
Environmental Systems	↑	↑
Clean Systems	→	↑

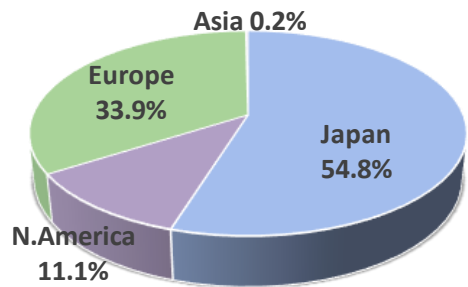
	1Q				2Q				FY2025 1st Half				FY2024 1st Half				(Millions of yen) Change			
	Net sales		Operating profit		Net sales		Operating profit		Net sales		Operating profit		Net sales		Operating profit		Net sales		Operating profit	
North America	6,476	349	5.4	%	6,949	564	8.1	%	13,425	913	6.8	%	13,203	31	0.2	%	221	+1.7%	881	—
Europe	3,784	352	9.3	%	4,027	553	13.7	%	7,811	905	11.6	%	8,097	914	11.3	%	(285)	-3.5%	(8)	-0.9%
Asia	9,593	466	4.9	%	9,700	484	5.0	%	19,293	950	4.9	%	19,719	1,276	6.5	%	(425)	-2.2%	(325)	-25.5%
Overseas group companies Total	19,854	1,168	5.9	%	20,676	1,602	7.7	%	40,530	2,770	6.8	%	41,020	2,222	5.4	%	(490)	-1.2%	548	+24.7%
*FX rate:	US\$	151.18			US\$	143.77			US\$	147.48			US\$	154.08						
	EUR	159.29			EUR	165.14			EUR	162.22			EUR	166.13						
Domestic Group companies Total	6,009	839	14.0	%	6,273	995	15.9	%	12,283	1,835	14.9	%	11,678	1,851	15.9	%	604	+5.2%	(16)	-0.9%
Goodwill Amortization	N. America	11Mil				N. America	10Mil				N. America	21Mil				N. America	22Mil			
	Europe	73Mil				Europe	75Mil				Europe	149Mil				Europe	153Mil			
	Asia	29Mil				Asia	29Mil				Asia	59Mil				Asia	65Mil			
	ACJ	-				ACJ	-				ACJ	-				ACJ	-			

Business Segment Performance and Sales Composition by region

Net sales



Sales Composition by region



Domestic : Sales Higher

- Sales Higher for Software and Hardware (T&A Terminals)
- Amano Business Solutions Corporation Sales increased

Future Initiatives Further business expansion driven by software and cloud services

- Strengthen proposals for industry-specific solutions, including cloud services (medical corp., educational corp. and public sector market including police, etc.)
- Continue proposing to have software replaced due to the end of Windows OS support
- Strengthen proposals T&A Terminals (Local government, etc.)
- New T&A software will be released (scheduled for second half of fiscal year)

Overseas : Sales Higher

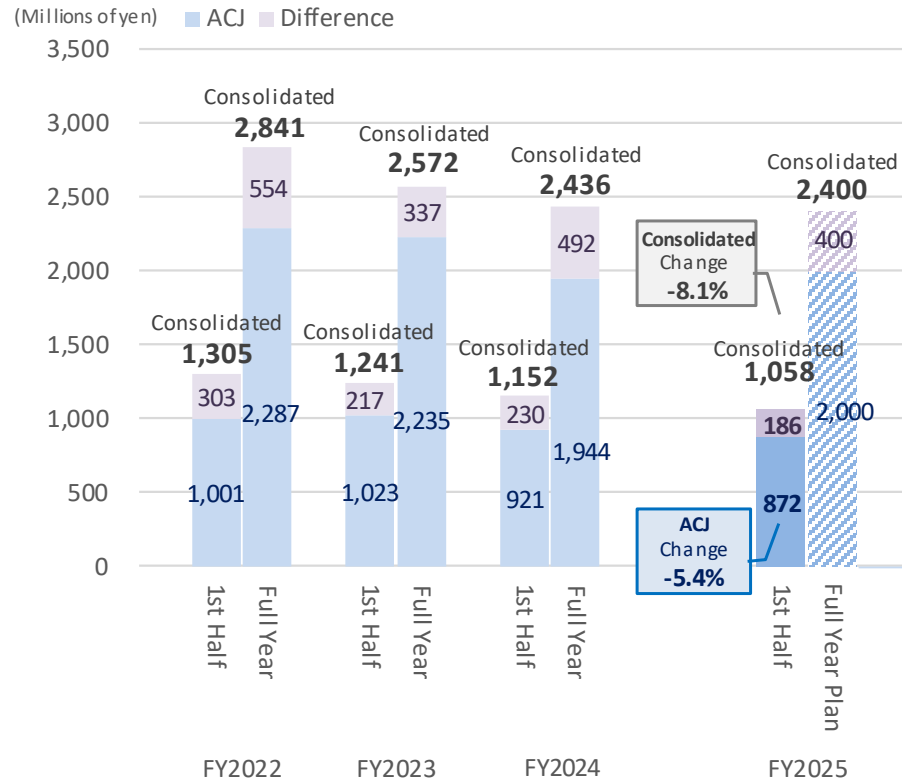
- N. America: Sales Higher at Accu-Time Systems Inc.
- Europe: Sales Lower at Horoquartz, S.A. (exchange rate impact)

Future Initiatives

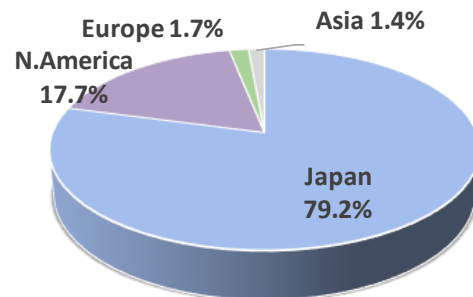
- Americas : Strengthen ties with companies engaged in ERP systems
- Promote proposals for new terminals equipped with biometrics
- Europe : Promote the cross-selling of T&A, HR and Access Control Promote Cloud Business

Time Management Products

Net sales



Sales Composition by region



Domestic : Sales Lower

- Lower Sales for the Standard Time Recorders and TimeP@ck Series

Future Initiatives

- Strengthen proposals for PC-linked time recorders
- Expand TimeP@CK sales
Enhancing paid member services
- Review of strategies for sales partners

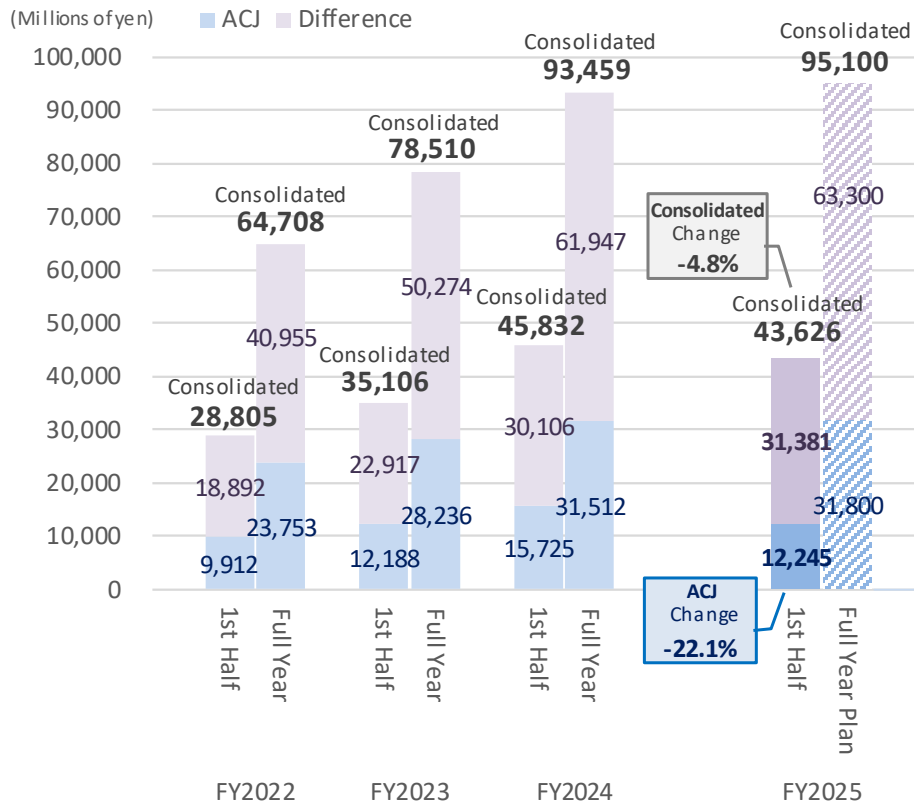
Overseas : Sales Lower

- N. Americas & Asia : Sales Lower

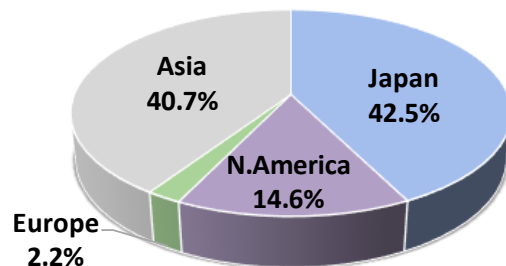
Future Initiatives

- Develop new sales channels in the Americas, Europe and Asia

Net sales



Sales Composition by region



Domestic : Sales Lower

- Sales decreased due to a backlash reduction
Lower Sales for system equipment & maintenance and supply
- Sales Lower for Bicycle Parking Systems
- Amano Management Service Corporation
Parking management contract business remained firm

Future Initiatives Strengthen proposals for ticketless and cashless solutions, and expand parking management services

- Expansion of new products for camera-based parking systems (Camera-based vehicle guidance systems and flapless parking systems with overhead camera)
- Promote proposals for ticketless and cashless systems (Smartphone App Linkage, ETCGO)
- Expand cloud services (Increase recurring revenue)
- Strengthen proposals for management contract services

Overseas : Sales Higher

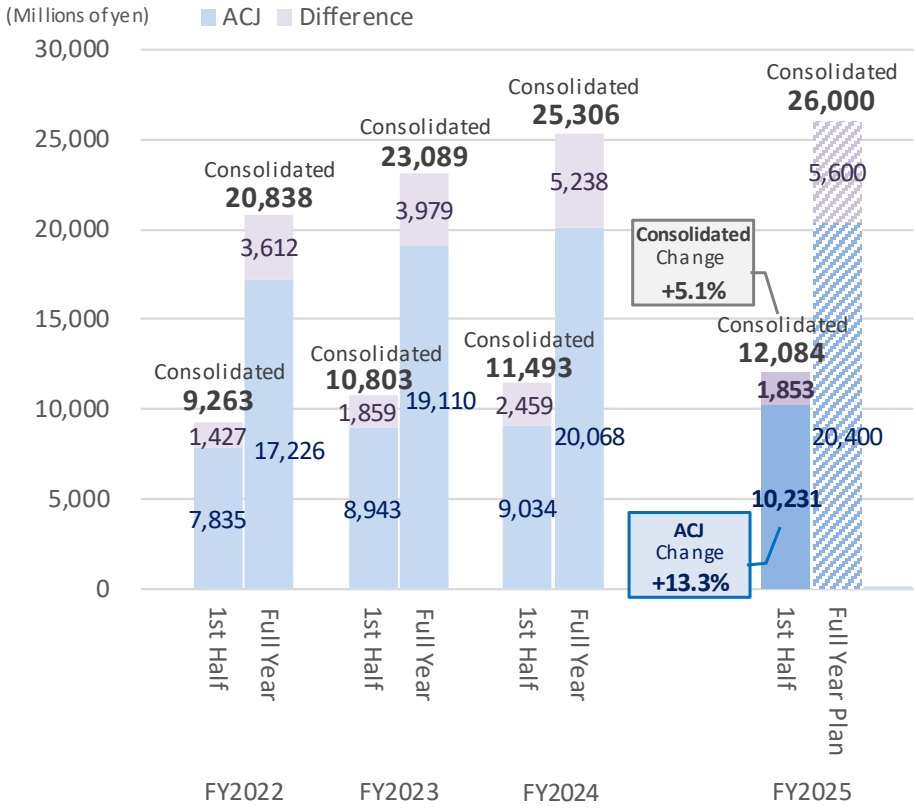
- Amano McGann Inc. of N. America: Sales Increased, and became profitable
- Asia : Sales were Higher at Amano Parking Service Ltd. (HK), Sales were Lower at Amano Korea Corporation (exchange rate impact)

Future Initiatives

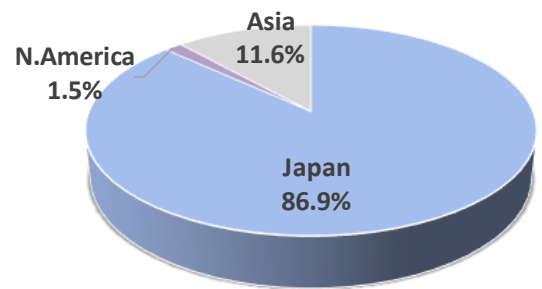
- Americas : Expand sales of subscription models
- Europe : Reinforce sales regime and Management contract service business
- Asia : Expand Management contract service business

Environmental Systems

Net sales



Sales Composition by region



Domestic : Sales Higher

- Lower Sales for Standard Dust Collection systems
- Higher Sales for Large-scale systems

Future Initiatives Expand standard product sales, expand new business domains and reinforce the engineering regime

- Expand sales of new standard dust collection systems
- Expand new business domains for large-scale system, thorough improvement of profit (Promote proposals for strategic growth fields)
- Promote proposals for holistic solutions including peripheral devices

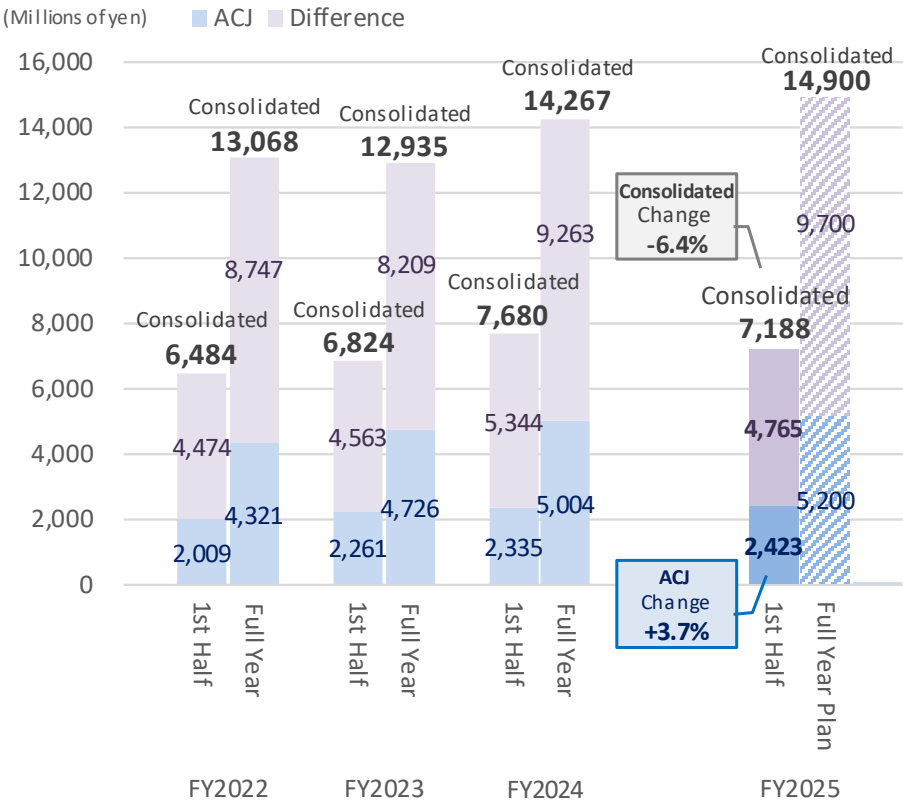
Overseas : Sales Lower

- Asia & N. Americas (Mexico) : Sales Lower

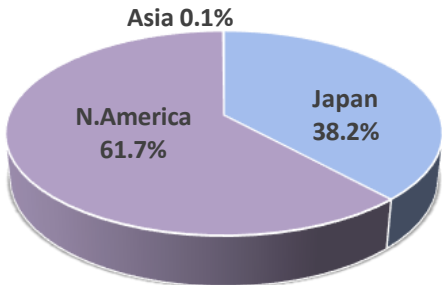
Future Initiatives

- Promote global deployment by group collaboration
- Asia :
Strengthen production capabilities, along with the sales and services regime.
Strengthen solution proposals to local companies
- North & Central America :
Develop business with new customers

Net sales



Sales Composition by region



Domestic : Sales Higher

- Sales volume of small robotic scrubber “HAPiiBOT” increased
- Sales Flat for Automatic Floor Scrubbers

Future Initiatives Expand the robot market

- Enhance functions of robotic scrubbers
- Strengthen proposals for robot related cloud services (Increase recurring revenue)
- Enhancing proposals for consigned cleaning services with our robots

Overseas : Sales Lower

- Americas : Sales Lower at Amano Pioneer Eclipse Corporation

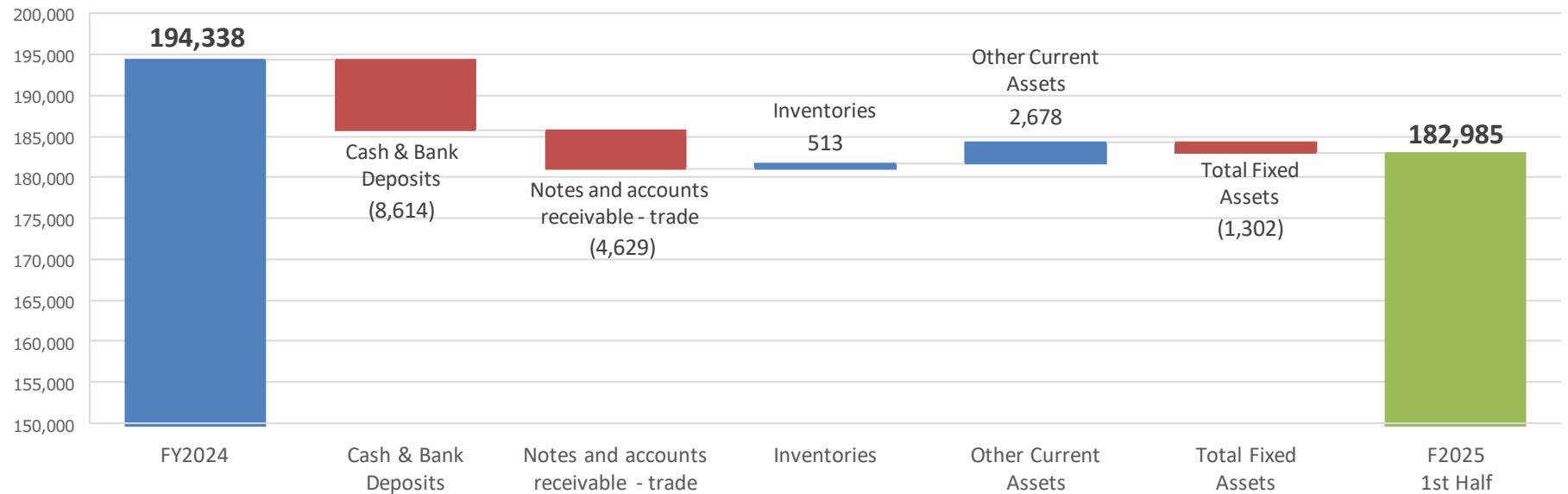
Future Initiatives

- Americas :
Expand the wood floor sanding business
Develop new sales channels
(European / Australian / African market Strengthening development)

Consolidated Financial Statements

(Millions of yen)

	FY2025 1st Half 25.9.30	Monthly sales ratio	FY2024 25.3.31	Monthly sales ratio	Change
Assets	182,985	13.1 Months	194,338	13.3 Months	- 11,353
Cash & Bank Deposits	57,851	4.1 Months	66,466	4.5 Months	- 8,614
Notes and accounts receivable - trade	34,181	2.4 Months	38,811	2.7 Months	- 4,629
Inventories	16,146	1.2 Months	15,632	1.1 Months	+ 513
Other Current Assets	9,888	0.7 Months	7,209	0.5 Months	+ 2,678
Total Current Assets	118,068	8.4 Months	128,119	8.8 Months	- 10,050
Total Fixed Assets	64,916	4.6 Months	66,219	4.5 Months	- 1,302



(Millions of yen)

	FY2025 1st Half 25.9.30	Monthly sales ratio	FY2024 25.3.31	Monthly sales ratio	Change
Liabilities	53,492	3.8 Months	57,775	4.0 Months	- 4,283
Notes and accounts payable - trade	8,347	0.6 Months	9,391	0.6 Months	- 1,043
Other Current Liabilities	34,740	2.5 Months	37,501	2.6 Months	- 2,761
Total Current Liabilities	43,088	3.1 Months	46,893	3.2 Months	- 3,805
Total Long-term Liabilities	10,403	0.7 Months	10,882	0.7 Months	- 478
Net Assets	129,492		136,563		- 7,070
Shareholder's Equity	118,759		124,959		- 6,200
Total accumulated other comprehensive income	10,230		10,969		- 738
Non-Controlling shareholder's interests	503		633		- 130
Total Liabilities & Net Assets	182,985		194,338		- 11,353

	(Millions of yen)			
	FY2025 1st Half	FY2024 1st Half	Change	
CF from operating activities	11,021	12,773	- 1,751	
CF from investing activities	(4,631)	(2,305)	- 2,326	
FCF	6,389	10,467	- 4,077	
CF from financial activities	(15,420)	(10,614)	- 4,806	
Net Increase (decrease) in cash & cash equivalents	(9,695)	1,348	- 11,044	
Cash and cash equivalents at end of period	46,163	52,997	- 6,834	
	FY2025 1st Half	FY2024 1st Half	Change	FY2025 Plan
CAPEX (tangible fixed asset)	3,642	4,994	- 1,351	10,002
CAPEX (intangible fixed asset)	396	482	- 85	903
CAPEX Total	4,039	5,476	- 1,437	10,905
Depreciation	4,938	5,072	- 134	9,926

(*) Amano subsidiaries subject to IFRS have applied IFRS 16 "Leases" and subsidiaries subject to US-GAAP have applied ASU 2016-02 "Leases".

The impact is reflected in the CAPEX and Depreciation expenses.

CAPEX and Depreciation expenses excluding the impact are as follows:

CAPEX (tangible fixed asset)	2,505	2,244	+ 260	4,617
CAPEX (intangible fixed asset)	396	482	- 85	903
CAPEX Total	2,902	2,727	+ 174	5,520
Depreciation	2,237	2,007	+ 229	4,344

(*) The CAPEX and Depreciation figures onwards does not include software for sale and M&As.

The 9th Medium-Term Business Plan (FY2023-FY2025)

The 4th Stage Towards a 100-year Company

The 9th Medium-Term Business Plan (FY2023~FY2025)
The 4th Stage Towards a 100-year Company

Commitment to a Paradigm Shift
Leading to Sustainable Management

不易

流行

Evolution
built on Tradition

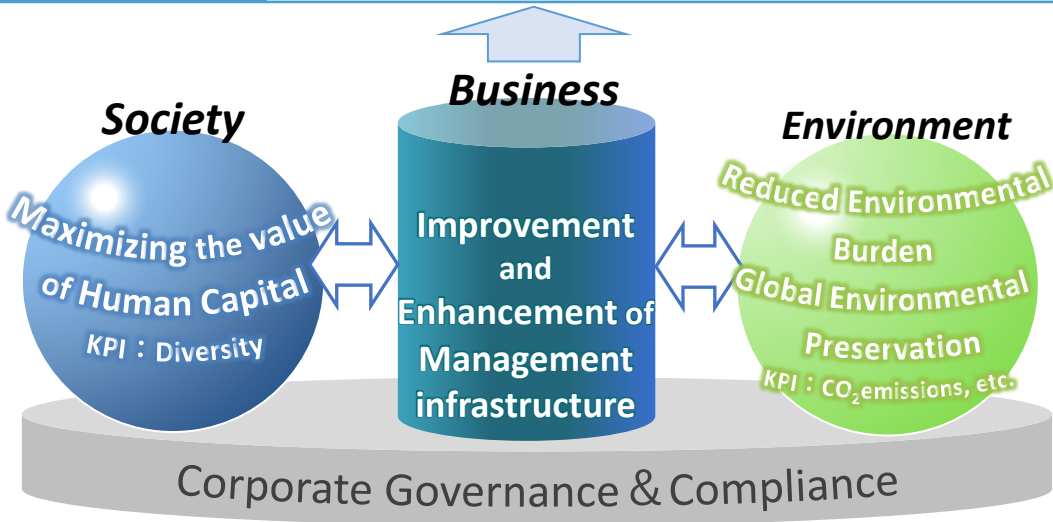
Numerical Targets(Consolidated) for FY2025	Sales : 180Bil	Operating Profit : 24.5Bil	OPR : 13%	ROE : 12%
Original Plan	Sales : 160Bil	Operating Profit : 21Bil	OPR : 13%	ROE : 12%

Expand business performance through Three growth drivers

(1) Information Systems : Software plus cloud services

(2) Parking Systems : Proposals centric to the Data center for Systems and Management Services

(3) Clean Systems : Robot plus cloud service proposals

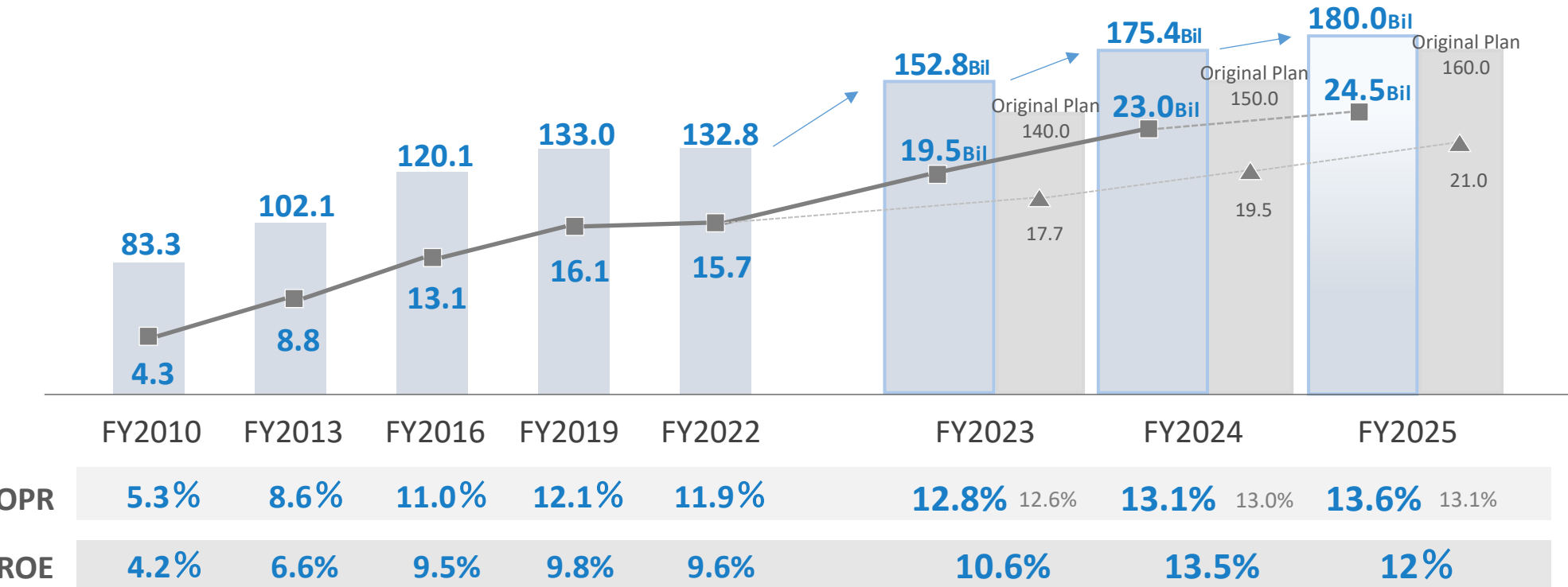


Engineers For Time & Air

In the fields of “People & Time” and “People & Air”, we will create new values and contribute to the realization of a safe, comfortable, and wholesome society.

**Numerical Targets : Average annual sales growth of more than 5%
Highly efficient management with ROE of over 10%**

Consolidated Net sales • Operating profit (Billions of yen) Consolidated Net sales Consolidated Operating Profit



FY2025 Domestic vs Overseas

Net sales **60 : 40**
Operating Profit
75 : 25

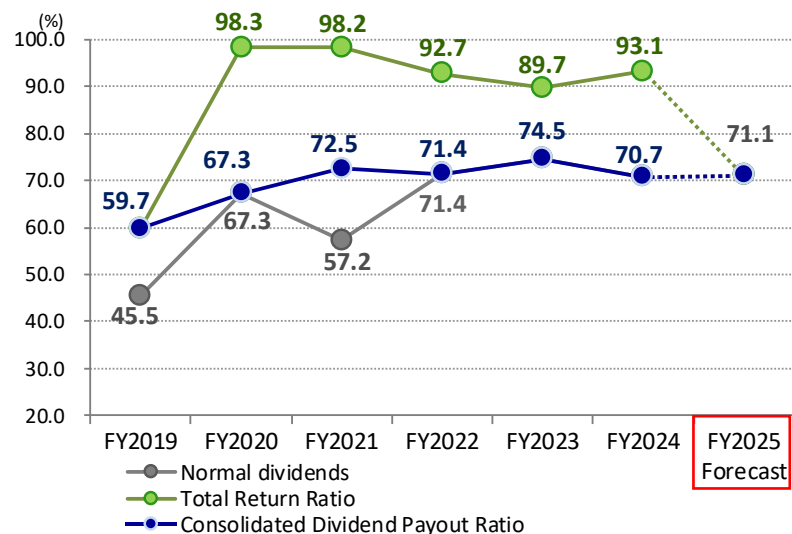
Returns to Shareholders

Dividend Policy

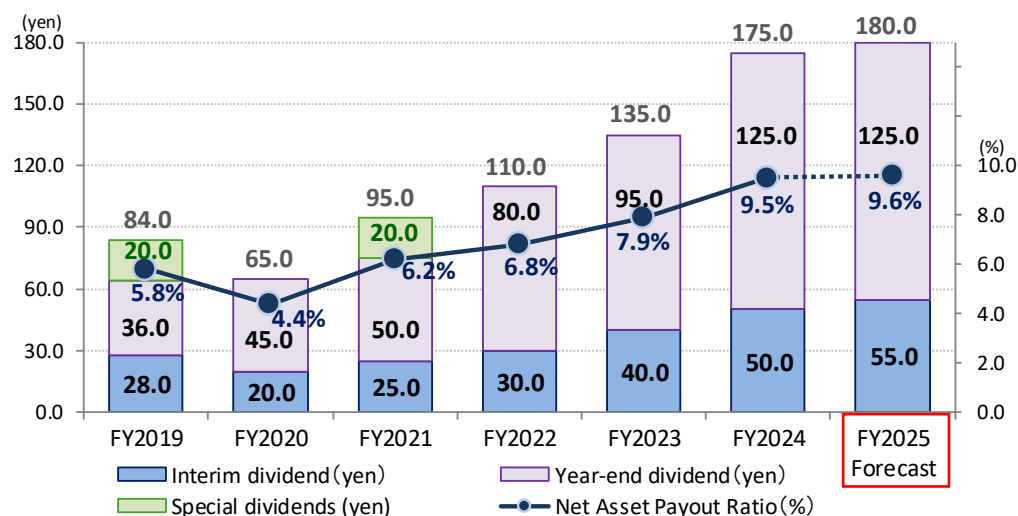
Stable dividends +
Performance based incentives

- Consolidated Dividend Payout Ratio : Target above 40.0%
- Total Return Ratio : Target above 55.0%
- Net Asset Payout Ratio : Target above 2.5%

Consolidated Dividend Payout Ratio and Total Return Ratio



Dividend per Share and Consolidated Net Asset Payout Ratio



The acquisition of treasury stock

Appropriately exercised with discretion and agility

Acquisition period	Apr 27 - Sep 30, 2021	Apr 27 - Aug 31, 2022	Apr 27 - Aug 31, 2023	Apr 26 - Jul 31, 2024	Apr 25 - Jul 31, 2025
Total	750,000 shares	993,900 shares	795,100 shares	495,700 shares	900,000 shares
Total	2,151 Million yen	2,477 Million yen	2,363 Million yen	1,949 Million yen	3,901 Million yen

The cancellation of treasury stock

Class of shares cancelled	Number of shares cancelled	Date of cancellation	Total number of shares outstanding after cancellation
Common stock of AMANO Corporation	5,551,700 shares (upper limit) 7.24% of the total number of shares outstanding (before cancellation)	Aug 8, 2025	71,106,129 shares

Consolidated Business Plan

(Millions of yen)

	FY2023 Result		FY2024 Result		FY2025 Original Plan	FY2025 Revised Plan	
	Amount	Change	Amount	Change	Amount	Amount	Change
Net sales	152,864	+ 15.1%	175,423	+ 14.8%	160,000	180,000	+ 2.6%
Operating profit	19,567	+ 23.9%	23,040	+ 17.7%	21,000	24,500	+ 6.3%
Operating profit ratio	12.8%		13.1%		13.1%	13.6%	
Ordinary profit	20,855	+ 23.0%	24,642	+ 18.2%	22,000	26,000	+ 5.5%
Net income attributable to owners of the parent company	13,141	+ 16.4%	17,828	+ 35.7%	14,500	18,000	+ 1.0%

Consolidated Sales Plan

	FY2023 Result			FY2024 Result			FY2025 Original Plan		FY2025 Revised Plan		
	Amount		Change	Amount		Change	Amount		Amount		Change
Information Systems	35,757	23.4%	+ 14.0%	39,953	22.8%	+ 11.7%	38,300	23.9%	41,600	23.1%	+ 4.1%
Time Management Products	2,572	1.7%	-9.5%	2,436	1.4%	-5.3%	3,000	1.9%	2,400	1.3%	-1.5%
Parking Systems	78,510	51.3%	+ 21.3%	93,459	53.2%	+ 19.0%	77,200	48.3%	95,100	52.8%	+ 1.8%
Time Information System business	116,840	76.4%	+ 18.1%	135,849	77.4%	+ 16.3%	118,500	74.1%	139,100	77.3%	+ 2.4%
Environmental Systems	23,089	15.1%	+ 10.8%	25,306	14.5%	+ 9.6%	24,300	15.1%	26,000	14.4%	+ 2.7%
Clean Systems	12,935	8.5%	-1.0%	14,267	8.1%	+ 10.3%	17,200	10.8%	14,900	8.3%	+ 4.4%
Environment System business	36,024	23.6%	+ 6.2%	39,574	22.6%	+ 9.9%	41,500	25.9%	40,900	22.7%	+ 3.4%
Grand total	152,864	100.0%	+ 15.1%	175,423	100.0%	+ 14.8%	160,000	100.0%	180,000	100.0%	+ 2.6%

*FX Rates: US\$ 141.20 US\$ 152.27 US\$ 140.00
 EUR 153.14 EUR 164.38 EUR 155.00

Business Forecast for FY2025

*The Plan Remaining for FY2025 2nd Half is shown as FY2025 Plan minus 1st Half Result

(Millions of yen)

	FY2025 Plan		Change Y-o-Y	FY2025 1st Half Result		FY2025 Plan Remaining for 2nd Half		FY2024 Result	
		%			%		%		%
Net sales	180,000	100.0%	+ 2.6 %	83,928	100.0%	96,072	100.0%	175,423	100.0%
Gross profit	82,600	45.9%	+ 4.7 %	37,796	45.0%	44,804	46.6%	78,909	45.0%
SG&A	58,100	32.3%	+ 4.0 %	28,109	33.5%	29,991	31.2%	55,869	31.8%
Operating profit	24,500	13.6%	+ 6.3 %	9,686	11.5%	14,814	15.4%	23,040	13.1%
Operating profit ratio	13.6 %			11.5 %		15.4 %		13.1 %	
Ordinary profit	26,000	14.4%	+ 5.5 %	10,481	12.5%	15,519	16.2%	24,642	14.0%
Net income attributable to owners of the parent company	18,000	10.0%	+ 1.0 %	6,677	8.0%	11,323	11.8%	17,828	10.2%
FX Rates	US\$140.00 EUR155.00			US\$147.48 EUR162.22			US\$152.27 EUR164.38		

*The Plan Remaining for FY2025 2nd Half is shown as FY2025 Plan minus 1st Half Result

(Millions of yen)

	FY2025 Plan		Change Y-o-Y	FY2025 1st Half Result		FY2025 Plan Remaining for 2nd Half		FY2024 Result	
		%			%		%		%
Net sales	80,500	100.0%	+ 2.1 %	36,125	100.0%	44,375	100.0%	78,867	100.0%
Gross profit	38,400	47.7%	+ 3.7 %	16,717	46.3%	21,683	48.9%	37,046	47.0%
SG&A	23,400	29.1%	+ 3.9 %	11,487	31.8%	11,913	26.8%	22,523	28.6%
Operating profit	15,000	18.6%	+ 3.3 %	5,229	14.5%	9,771	22.0%	14,522	18.4%
Operating profit ratio	18.6 %			14.5 %		22.0 %		18.4 %	
Ordinary profit	19,500	24.2%	- 4.6 %	8,807	24.4%	10,693	24.1%	20,447	25.9%
Net income	14,500	18.0%	- 11.4 %	6,428	17.8%	8,072	18.2%	16,361	20.7%

Sales Forecast for the Full FY2025 by Business Division (Consolidated)

*The Plan Remaining for FY2025 2nd Half is shown as FY2025 Plan minus 1st Half Result

(Millions of yen)

	FY2025 Plan		Change Y-o-Y	FY2025 1st Half Result		FY2025 Plan Remaining for 2nd Half		FY2024 Result	
		%			%		%		%
Information Systems	41,600	23.1%	+ 4.1 %	19,969	23.8%	21,631	22.5%	39,953	22.8%
Time Management Products	2,400	1.3%	-1.5 %	1,058	1.3%	1,342	1.4%	2,436	1.4%
Parking Systems	95,100	52.9%	+ 1.8 %	43,626	51.9%	51,474	53.6%	93,459	53.2%
Time Information System business	139,100	77.3%	+ 2.4 %	64,655	77.0%	74,445	77.5%	135,849	77.4%
Environmental Systems	26,000	14.4%	+ 2.7 %	12,084	14.4%	13,916	14.5%	25,306	14.5%
Clean Systems	14,900	8.3%	+ 4.4 %	7,188	8.6%	7,712	8.0%	14,267	8.1%
Environment System business	40,900	22.7%	+ 3.3 %	19,273	23.0%	21,627	22.5%	39,574	22.6%
Grand total	180,000	100.0%	+ 2.6 %	83,928	100.0%	96,072	100.0%	175,423	100.0%
FX Rates	US\$140.00 EUR155.00			US\$147.48 EUR162.22			US\$152.27 EUR164.38		

	*The Plan Remaining for FY2025 2nd Half is shown as FY2025 Plan minus 1st Half Result								(Millions of yen)
	FY2025 Plan	%	Change Y-o-Y	FY2025 1st Half Result	%	FY2025 Plan Remaining for 2nd Half	%	FY2024 Result	%
Information Systems	21,100	26.2%	+ 3.7 %	10,352	28.7%	10,748	24.2%	20,338	25.8%
Time Management Products	2,000	2.5%	+ 2.9 %	872	2.4%	1,128	2.5%	1,944	2.5%
Parking Systems	31,800	39.5%	+ 0.9 %	12,245	33.9%	19,555	44.2%	31,512	39.9%
Time Information System business	54,900	68.2%	+ 2.1 %	23,470	65.0%	31,430	70.8%	53,795	68.2%
Environmental Systems	20,400	25.3%	+ 1.7 %	10,231	28.3%	10,169	22.9%	20,068	25.5%
Clean Systems	5,200	6.5%	+ 3.9 %	2,423	6.7%	2,777	6.3%	5,004	6.3%
Environment System business	25,600	31.8%	+ 2.1 %	12,654	35.0%	12,946	29.2%	25,072	31.8%
Grand total	80,500	100.0%	+ 2.1 %	36,125	100.0%	44,375	100.0%	78,867	100.0%

	Domestic	Overseas
<div>Information Systems</div> <div>Software plus cloud services</div>	<ul style="list-style-type: none">•Strengthen proposals for industry-specific solutions (medical corp., educational corp. and public sector market, etc.)•Continue proposing to have the software replaced due to the end of Windows OS support•New T&A software will be released (scheduled for second half of fiscal year)	<ul style="list-style-type: none">•Americas : Strengthen ties with companies engaged in ERP systems•Europe : Promote the cross-selling of T&A, HR and Access Control
<div>Parking Systems</div> <div>Proposals centric to the Data center for Sytems and management services</div>	<ul style="list-style-type: none">•Strengthen proposals for Ticketless LPR, Camera-based flapless parking systems, Cashless parking systems, Smartphone App Linkage, Monthly parking lot management service and ETCGO•Promoting 100% maintenance contract rate (expanding content)•Strengthen proposals for commissioned management services	<ul style="list-style-type: none">•Americas : Expand sales of subscription models Consideration of expanding Management service business•Europe: Reinforce sales regime and Management service business•Asia : Expand Management service business (Korea, HK)
<div>Clean Systems</div> <div>Robot plus cloud service</div>	<ul style="list-style-type: none">•Enhancement of cleaning robot and expansion of product lineup•Strengthen proposals for robot related cloud services (Increase recurring revenue, Strategic shift towards subscription-based model)	<ul style="list-style-type: none">•Americas: European/Australian/African market Strengthening development•Asia : Consideration of deploying cleaning robots
<div>Environmental Systems</div>	<ul style="list-style-type: none">•Increase proposals for standard dust collection systems•Expand new business domains for large-scale system, thorough improvement of profit (Promote proposals for strategic growth fields)•Promote proposals for holistic solutions including peripheral devices	<ul style="list-style-type: none">•Asia : Strengthen production capabilities, along with the sales and services regime Strengthen solution proposals to local companies•North & Central America : Develop business with new customers

 : Growth driver

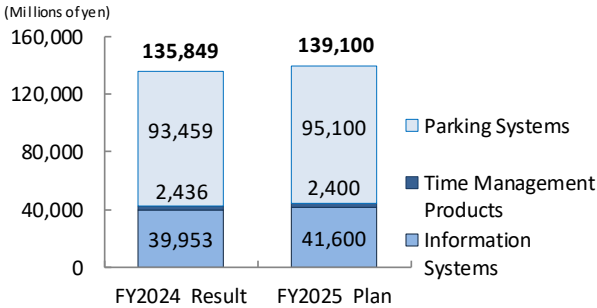
FY2025 Sales & Operating Profit by Segment -Full Year Forecast- (Consolidated)

(Millions of yen)

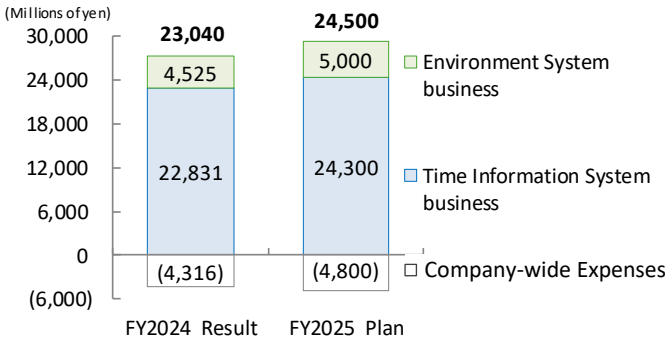
	FY2025 Plan			FY2024 Result			Change Y-O-Y			
	Net sales	Operating profit		Net sales	Operating profit		Net sales		Operating profit	
Time Information System business	139,100	24,300	17.5%	135,849	22,831	16.8%	3,250	+ 2.4%	1,468	+ 6.4%
Environment System business	40,900	5,000	12.2%	39,574	4,525	11.4%	1,325	+ 3.3%	474	+ 10.5%
Company-wide Expenses		(4,800)			(4,316)				(483)	
Total	180,000	24,500	13.6%	175,423	23,040	13.1%	4,576	+ 2.6%	1,459	+ 6.3%

■ Net sales

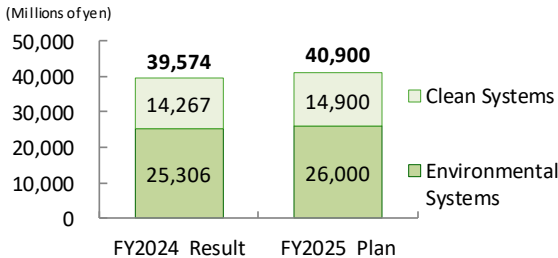
Time Information System business Up 2.4% Y-O-Y



■ Operating profit



Environment System business Up 3.3% Y-O-Y

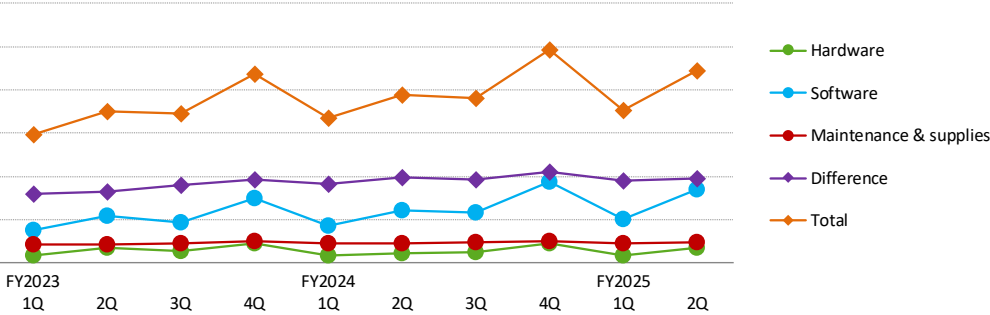


Time Information System business Up 6.4% Y-O-Y

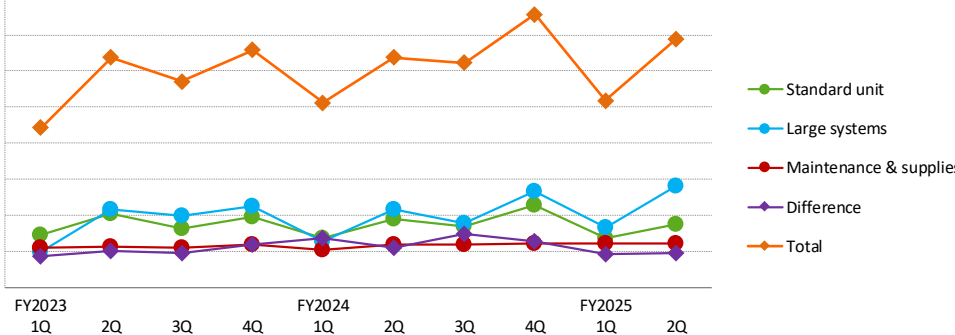
Environment System business Up 10.5% Y-O-Y

Supplementary Material

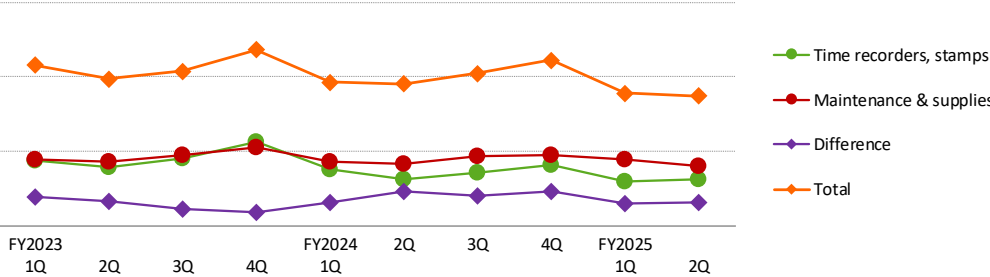
Information Systems



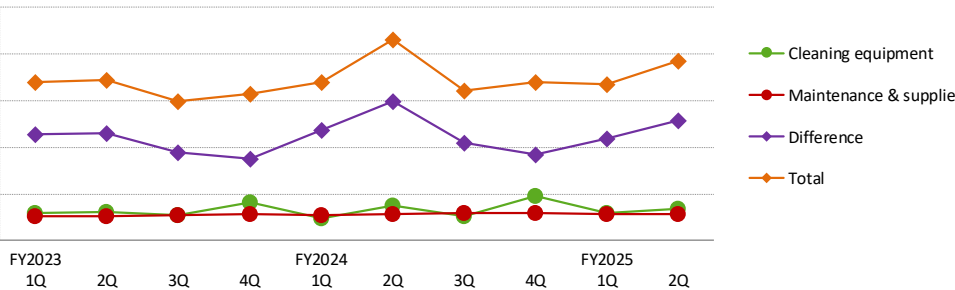
Environmental Systems



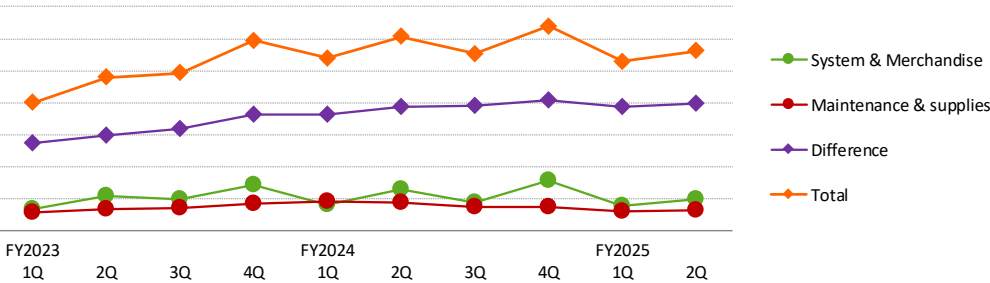
Time Management Products



Clean Systems



Parking Systems



Time & Air
AMANO