

Summary Financial Statements (Consolidated)
for 3rd Quarter of Fiscal Year 2025 (Year Ending March 31, 2026) (Japan GAAP)

January 30, 2026

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Scheduled date for start of dividend payments: —
Supplementary explanation materials prepared for quarterly financial results: None
Briefing held on quarterly financial results: None

(Amounts less than 1 million yen are rounded down)

1. Business results for 3rd Quarter of fiscal year 2025 (April 1, 2025 to December 31, 2025)

(1) Operating results (Percentages represent year on year changes.)

	Net sales		Operating profit		Ordinary profit		Net income attributable to owners of the parent company	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
3Q of FY 2025 (year ending March 2026)	127,041	0.9	15,116	(0.6)	16,322	(0.1)	10,891	(10.6)
3Q of FY 2024 (year ended March 2025)	125,916	16.8	15,209	20.9	16,332	21.2	12,187	34.0

Note: Comprehensive income 3rd Quarter of FY 2025 (year ending March 2026): ¥11,753 million (-8.6%)
3rd Quarter of FY 2024 (year ended March 2025): ¥12,861 million (-12.3%)

	Net income per share	Diluted net income per share
	Yen	Yen
3Q of FY 2025 (year ending March 2026)	154.28	—
3Q of FY 2024 (year ended March 2025)	170.80	—

(2) Financial position

	Total assets	Net assets	Equity ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
3Q of FY 2025 (as of December 31, 2025)	183,866	131,394	71.2	1,858.75
FY 2024 (as of March 31, 2025)	194,338	136,563	69.9	1,906.85

Reference: Equity capital 3rd Quarter of FY 2025 (as of December 31, 2025): ¥130,870 million
FY 2024 (as of March 31, 2025): ¥135,929 million

2. Dividends

	Annual dividends				
	1st Quarter-end	2nd Quarter-end	3rd Quarter-end	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
FY 2024 (year ended March 2025)	—	50.00	—	125.00	175.00
FY 2025 (year ending March 2026)	—	55.00			
FY 2025 (year ending March 2026) (est.)				125.00	180.00

Note: Revisions to most recently released dividend forecast: None

3. Forecast earnings for fiscal year 2025 (April 1, 2025 to March 31, 2026)

(Percentages represent year on year changes.)

	Net sales		Operating profit		Ordinary profit		Net income attributable to owners of the parent company		Net income per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Full year	180,000	2.6	24,500	6.3	26,000	5.5	18,000	1.0	255.65

Note: Revisions to most recently released earnings forecast: None

Notes

- (1) Significant changes in the scope of consolidation during the current quarter : None
- (2) Application of accounting procedures specific to the preparation of the consolidated quarterly financial statements : Yes

Note: For details, please refer to "2. Consolidated Quarterly Financial Statements and Primary Explanatory Notes (4) Notes on Quarterly Consolidated Financial Statements (Notes on Accounting Procedures Specific to the Preparation of the Consolidated Quarterly Financial Statements) on page 13 of the attached document.

(3) Changes to accounting policy, changes to accounting forecasts, and restatements

- [1] Changes arising from revision of accounting standards : None
- [2] Changes to accounting policy other than those in [1] above : None
- [3] Changes to accounting forecasts : None
- [4] Restatements : None

(4) Number of shares issued and outstanding (common stock)

[1] Number of shares issued and outstanding at the end of the period (including treasury stock)	As of 3Q ended December 31, 2025	71,106,129 shares	As of March 31, 2025	76,657,829 shares
[2] Number of shares of treasury stock at the end of the period	As of 3Q ended December 31, 2025	698,362 shares	As of March 31, 2025	5,373,192 shares
[3] Average number of shares outstanding (over the fiscal year under review up to December 31, 2025)	As of 3Q ended December 31, 2025	70,595,920 shares	As of 3Q ended December 31, 2024	71,357,617 shares

Note: The number of shares of treasury stock as of December 31, 2025, includes the Company's shares held by the Director's Compensation BIP Trust and the Employee Stock Ownership Plan (J-ESOP).
(697,819 shares as of December 31, 2025 and 721,481 shares as of March 31, 2025 respectively)
In addition, these Company's shares are included in the treasury stock which is deducted in calculating the average number of shares outstanding.

Note: Review of the Japanese originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm : None

Note: Explanation concerning appropriate use of the earnings forecast, and other matters to note

Caution regarding forward-looking statements

Earnings forecasts and other forward-looking statements contained in this document are based on information available at the time of preparing this document and on certain assumptions that are deemed to be reasonable. A variety of factors could cause actual results to differ significantly from the forecasts. For information on the earnings forecasts, please refer to "1. Summary of Business Results (3) Explanation of Forward-looking Information, including the Outlook for Consolidated Operating Results" on page 6 of the attached document.

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1. Summary of Business Results

(1) Summary of Business Results for the Current Quarter

During the current third quarter period, the Japanese economy is considered to continue its moderate recovery trend, supported by capital expenditures by companies to save labor and manpower. On the other hand, growing uncertainties about future economic conditions are emerging due to impacts from changes in U.S. trade policies, the slowdown in the Chinese economy, and increasing geopolitical risks.

Under this business environment, in our 9th Medium-term Business Plan that started in April 2023, we, the Amano Group have set forth the management concept of "The 4th Stage Towards a 100-year Company-Initiatives for a Paradigm Shift Leading to Sustainable Management" in which we have promoted DX in each business field and have executed strategic investments in software-based assets, IoT, AI, etc., and have further enhanced our competitive advantage in terms of profitability. Furthermore, we have proactively worked to solve social issues.

During the current third quarter period under review, net sales were ¥127,041 million (up 0.9% year-on-year), operating profit was ¥15,116 million (down 0.6% yoy), ordinary profit was ¥16,322 million (down 0.1% yoy), and net income attributable to owners of the parent company was ¥10,891 million (down 10.6% yoy).

Main factors behind the business results

- (i) At non-consolidated Amano, software sales in Information Systems continued to grow due to system replacement by various companies aimed at improving operational efficiency, etc. Environmental Systems sales increased due to strong sales of large-scale systems, and Clean Systems sales continued to increase due to favorable performance of cleaning robots. On the other hand, Parking Systems sales decreased due to a backlash reduction from the special demand for new banknotes in the previous fiscal year.
- (ii) In domestic group companies, the parking management contract services business and the cloud service business for T&A sales grew. The digital time stamp business continued to grow.
- (iii) In overseas markets, Parking Systems sales increased in North America and became profitable due to the effect of new products. In Europe, Information Systems sales in France recovered to show a growth trend. In Asia, Parking Systems sales in Hong Kong continued to perform well, and Parking Systems sales in South Korea increased as demand recovered following the easing of political turmoil at the end of 2024.

The following are business results by segment:

Sales by business division

(Millions of yen)

Category	3Q of FY 2024 (year ended March 2025)		3Q of FY 2025 (year ending March 2026)		Change	
	Amount	Ratio (%)	Amount	Ratio (%)	Amount	%
Time Information System business:						
Information Systems	27,610	21.9	29,765	23.4	2,154	7.8
Time Management Products	1,767	1.4	1,600	1.3	(167)	(9.5)
Parking Systems	67,928	54.0	66,368	52.2	(1,559)	(2.3)
Subtotal	97,306	77.3	97,734	76.9	427	0.4
Environment System business:						
Environmental Systems	17,726	14.1	18,767	14.8	1,040	5.9
Clean Systems	10,882	8.6	10,539	8.3	(342)	(3.2)
Subtotal	28,609	22.7	29,307	23.1	697	2.4
Total	125,916	100.0	127,041	100.0	1,125	0.9

Time Information System business

- Information Systems: Time & Attendance (T&A), Human Resources (HR) systems, Payroll information systems, access control, and digital time stamps
- Time Management Products: PC-linked time recorders, online time recorders, and time stamps
- Parking Systems: Parking lot management systems, bicycle parking lot management systems, and parking management contract services

The sales in this business totaled ¥97,734 million, up by ¥427 million (up 0.4%) year on year. The following is a breakdown of sales by business division.

- Information Systems ¥29,765 million (up 7.8% year on year)

In Japan, Amano's non-consolidated sales increased due to increases in both software and hardware, although sales of maintenance and supply decreased. The sales of the cloud service business deployed by Amano Business Solutions Corporation increased. Overseas, sales increased in North America and Europe, and overall sales increased.

- Time Management Products ¥1,600 million (down 9.5% year on year)

In Japan, both standard time recorders and PC-linked time recorders sales decreased, resulting in an overall sales decreased.

Overseas sales decreased.

- Parking Systems ¥66,368 million (down 2.3% year on year)

In Japan, non-consolidated Amano sales were down due to decreases in both system equipment and maintenance and supply, while sales increased at Amano Management Service Corporation, which is engaged in the parking management contract services business.

Overseas, sales in both North America and Asia increased, and overall sales also increased.

Environment System business

- Environmental Systems: Standard dust collection systems, mist collectors, large dust collection systems, pneumatic conveyors, and deodorizing equipment
- Clean Systems: Industrial vacuum cleaners, automatic floor scrubbers, cleaning robots, wooden floor sanding machines, cleaning contract services, and electrolyzed water generators

The sales in this business totaled ¥29,307 million, up by ¥697 million (up 2.4%) year on year. The following is a breakdown of sales by business division.

- Environmental Systems ¥18,767 million (up 5.9% year on year)

In Japan, non-consolidated Amano sales increased due to higher sales in large-scale systems, but sales of standard equipment were down.

Overseas, sales in North America and Asia were down, and overall sales also decreased.

- Clean Systems ¥10,539 million (down 3.2% year on year)

In Japan, Amano's non-consolidated sales increased due to increases in both cleaning robots and maintenance and supply.

Overseas, sales in North America decreased, and overall sales also decreased.

Reference Information

[Information by area]

(Millions of yen)

	Net sales				Operating profit			
	3Q of FY 2024 (year ended March 2025)	3Q of FY 2025 (year ending March 2026)	Change	Percentage change (%)	3Q of FY 2024 (year ended March 2025)	3Q of FY 2025 (year ending March 2026)	Change	Percentage change (%)
Japan	65,440	66,006	566	0.9	14,430	13,809	(621)	(4.3)
Other Asia	30,086	30,148	61	0.2	1,949	1,479	(470)	(24.1)
North America	19,265	19,815	550	2.9	248	1,287	1,039	418.6
Europe	11,955	11,912	(42)	(0.4)	1,542	1,611	68	4.5
Total	126,747	127,884	1,136	0.9	18,170	18,186	16	0.1
Eliminations/ Corporate	(831)	(842)	—	—	(2,961)	(3,070)	—	—
Consolidated	125,916	127,041	1,125	0.9	15,209	15,116	(92)	(0.6)

- Notes: 1. The national and regional demarcations are based on the degree of geographical proximity.
2. Major countries and territories included in areas other than Japan:
(1) Other Asia: Singapore, Thailand, Malaysia, Indonesia, South Korea, China, Philippines, and Vietnam
(2) North America: United States, Canada and Mexico
(3) Europe: France, Belgium and Spain

[Overseas sales]

(Millions of yen)

	Overseas sales				Proportion of consolidated net sales accounted for by overseas sales (%)		
	3Q of FY 2024 (year ended March 2025)	3Q of FY 2025 (year ending March 2026)	Change	Percentage change (%)	3Q of FY 2024 (year ended March 2025)	3Q of FY 2025 (year ending March 2026)	Change
Other Asia	30,107	30,108	1	0.0	23.9	23.7	(0.2)
North America	17,999	19,045	1,045	5.8	14.3	15.0	0.7
Europe	11,373	11,678	304	2.7	9.0	9.2	0.2
Other regions	1,558	831	(726)	(46.6)	1.3	0.6	(0.7)
Total	61,038	61,663	625	1.0	48.5	48.5	0.0
Consolidated net sales	125,916	127,041					

- Notes: 1. The national and regional demarcations are based on the degree of geographical proximity.
2. Major countries and territories included in areas other than Japan:
(1) Other Asia: Singapore, Thailand, Malaysia, Indonesia, South Korea, China, Philippines, and Vietnam
(2) North America: United States and Canada
(3) Europe: France, Belgium and Spain
(4) Other regions: Central and South America
3. Overseas sales comprise sales by the Company and its consolidated subsidiaries to countries and regions other than Japan.

(2) Summary of Financial Condition for the Current Quarter

(i) Assets, liabilities, and net assets

Total assets amounted to ¥183,866 million (down ¥10,471 million from the previous consolidated fiscal year-end).

- Current assets: a decrease of ¥10,923 million due to decreases in cash and bank deposits and notes and accounts receivable-trade, and contract assets, etc.
- Fixed assets: an increase of ¥451 million due to increases in software in progress and investment securities, etc.

Total liabilities amounted to ¥52,471 million (down ¥5,303 million from the previous consolidated fiscal year-end).

- Current liabilities: a decrease of ¥5,406 million due to decreases in accrued income taxes and accrued bonuses, etc.
- Long-term liabilities: an increase of ¥102 million due to an increase in provision for directors' stock benefit, etc.

Net assets amounted to ¥131,394 million (down ¥5,168 million from the previous consolidated fiscal year-end).

- Shareholders' equity: a decrease of ¥5,856 million due to dividends paid, acquisition of treasury stock and cancellation of treasury stock, etc.
- Accumulated other comprehensive income: an increase of ¥797 million due to an increase in net unrealized gains (losses) on available- for-sale securities, etc.

(ii) Cash flows

Consolidated cash and cash equivalents decreased by ¥12,653 million from the previous fiscal year-end, to a total of ¥43,205 million at the end of the third quarter. More specifically, the status of each type of cash flow during the third quarter and the underlying factors are as follows:

Net cash provided by operating activities totaled ¥15,647 million (a decrease in cash inflow of ¥1,465 million year on year).

· Main income factors:

Posting of income before income taxes amounting to ¥16,149 million, posting of depreciation and amortization amounting to ¥7,924 million, posting of a decrease in trade notes and accounts receivable and contract assets amounting to ¥5,332 million, and posting of receipts from interest and dividends amounting to ¥1,073 million.

· Main expenditure factors:

Posting of income taxes paid amounting to ¥8,497 million, posting of an increase in inventories amounting to ¥2,188 million.

Net cash used in investing activities totaled -¥7,551 million (an increase in cash outflow of ¥5,672 million year on year).

· Main income factors:

Posting of proceeds from withdrawal of time deposits amounting to ¥6,294 million, posting of proceeds from redemption of securities amounting to ¥1,150 million.

· Main expenditure factors:

Posting of increase in time deposits amounting to ¥7,423 million, posting of payment for purchase of tangible fixed assets amounting to ¥3,395 million, posting of payment for acquisition of intangible fixed assets amounting to ¥3,150 million.

Net cash used in financing activities amounted to -¥20,525 million (an increase in cash outflow of ¥4,898 million year on year).

· Main income factors:

Posting of proceeds from sale and leaseback amounting to ¥1,968 million.

· Main expenditure factors:

Posting of dividends paid amounting to ¥12,911 million, posting of repayments of lease liabilities amounting to ¥5,336 million, and posting of payment for acquisition of treasury stock amounting to ¥3,904 million.

(3) Explanation of Forward-looking Information, including Outlook for Consolidated Operating Results

During the third quarter under review, net sales increased while operating profit decreased year on year due to a backlash reduction from the special demand for new banknotes in the previous fiscal year. Regarding the full-year earnings forecast, the figures are still under examination in consideration of the large fluctuations in March earnings, which is the month of highest demand in Japan. Therefore, at this time, the full-year earnings forecast for the fiscal year ending March 31, 2026, which was announced on April 24, 2025, remains unchanged. However, as uncertainties in the economies of various countries including Japan continue due to factors such as changes in U.S. trade policies, we will promptly disclose any necessary revisions to the forecasts should changes in the business environment occur.

2. Consolidated Quarterly Financial Statements and Primary Explanatory Notes

(1) Consolidated Quarterly Balance Sheets

(Millions of yen)

	FY 2024 (as of March 31, 2025)	FY 2025 (as of December 31, 2025)
Assets		
Current assets		
Cash and bank deposits	66,466	55,498
Notes and accounts receivable—trade and contract assets	38,811	33,250
Lease receivables	1,943	1,948
Marketable securities	1,355	1,585
Merchandise and finished goods	5,768	6,503
Work in process	889	1,061
Raw materials and supplies	8,973	9,884
Other current assets	4,477	7,946
Allowance for doubtful accounts	(567)	(481)
Total current assets	128,119	117,196
Fixed assets		
Tangible fixed assets		
Buildings and structures (net)	8,250	8,162
Machinery and vehicles (net)	1,110	1,236
Tools, furniture and fixtures (net)	3,383	3,893
Land	5,753	5,747
Lease assets (net)	13,099	11,298
Construction in progress	771	409
Total tangible fixed assets	32,368	30,747
Intangible fixed assets		
Goodwill	1,468	1,134
Software	3,458	3,102
Software in progress	2,451	4,750
Other	2,131	1,809
Total intangible fixed assets	9,509	10,795
Investments and other assets		
Investment securities	17,097	18,477
Claims in bankruptcy and similar claims	498	638
Fixed leasehold deposits	1,938	1,889
Net defined benefit assets	131	124
Deferred tax assets	2,246	1,610
Other	2,929	2,987
Allowance for doubtful accounts	(501)	(601)
Total investments and other assets	24,340	25,126
Total fixed assets	66,219	66,670
Total assets	194,338	183,866

(Millions of yen)

	FY 2024 (as of March 31, 2025)	FY 2025 (as of December 31, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable—trade	7,770	6,980
Electronically recorded obligations	1,620	1,428
Short-term bank loans	871	688
Lease liabilities	6,399	4,935
Accrued income taxes	5,616	2,250
Accrued bonuses	3,500	1,406
Accrued officers' bonuses	230	-
Other current liabilities	20,884	23,798
Total current liabilities	46,893	41,486
Long-term liabilities		
Lease liabilities	8,057	7,950
Deferred tax liabilities	31	10
Net defined benefit liabilities	1,483	1,465
Provision for stock benefit	534	637
Provision for directors' stock benefit	281	387
Asset retirement obligations	35	36
Other long-term liabilities	457	497
Total long-term liabilities	10,882	10,984
Total liabilities	57,775	52,471
Net assets		
Shareholders' equity		
Common stock	18,239	18,239
Capital surplus	19,293	19,293
Retained earnings	101,851	83,572
Treasury stock	(14,424)	(2,001)
Total shareholders' equity	124,959	119,103
Accumulated other comprehensive income		
Net unrealized gains (losses) on available- for-sale securities	4,689	5,902
Foreign currency translation adjustments	6,165	5,701
Remeasurements of defined benefit plans	115	162
Total accumulated other comprehensive income	10,969	11,766
Non-controlling shareholders' interests	633	524
Total net assets	136,563	131,394
Total liabilities and net assets	194,338	183,866

(2) Consolidated Quarterly Statements of Income and Consolidated Quarterly Statements of Comprehensive Income

Consolidated Quarterly Statements of Income

Third quarter ended December 31, 2025

(Millions of yen)

	FY 2024 (April 1, 2024- December 31, 2024)	FY 2025 (April 1, 2025- December 31, 2025)
Net sales	125,916	127,041
Cost of sales	69,990	69,525
Gross profit	55,925	57,515
Selling, general and administrative expenses		
Selling expenses	37,691	39,108
General and administrative expenses	3,023	3,290
Total selling, general and administrative expenses	40,715	42,398
Operating profit	15,209	15,116
Non-operating profit		
Interest income	654	596
Dividend income	272	295
Insurance income	62	98
Equity in earnings of affiliates	107	155
Other	432	399
Total non-operating profit	1,529	1,545
Non-operating expenses		
Interest expenses	240	192
Loss on foreign exchange	46	32
Other	118	115
Total non-operating expenses	406	340
Ordinary profit	16,332	16,322
Extraordinary income		
Gain on sale of fixed assets	9	8
Gain on sale of investment securities	1,231	121
Total extraordinary income	1,240	129
Extraordinary losses		
Loss on disposal of fixed assets	32	302
Loss on sale of fixed assets	0	-
Litigation settlement	9	-
Other	0	-
Total extraordinary losses	42	302
Income before income taxes	17,530	16,149
Income taxes	5,215	5,186
Net income	12,315	10,963
Net income attributable to non-controlling shareholders	127	72
Net income attributable to owners of the parent company	12,187	10,891

Consolidated Quarterly Statements of Comprehensive Income
Third quarter ended December 31, 2025

(Millions of yen)

	FY 2024 (April 1, 2024- December 31, 2024)	FY 2025 (April 1, 2025- December 31, 2025)
Net income	12,315	10,963
Other comprehensive income		
Net unrealized gains (losses) on available-for-sale securities	(84)	1,211
Foreign currency translation adjustment	597	(471)
Remeasurements of defined benefit plans	32	47
Share of other comprehensive income of associates accounted for using equity method	0	2
Total other comprehensive income	546	790
Comprehensive income	12,861	11,753
(Breakdown)		
Comprehensive income attributable to owners of the parent company	12,701	11,688
Comprehensive income attributable to non-controlling shareholders	159	65

(3) Consolidated Quarterly Statements of Cash Flows

(Millions of yen)

	FY 2024 (April 1, 2024- December 31, 2024)	FY 2025 (April 1, 2025- December 31, 2025)
Cash flows from operating activities		
Income before income taxes	17,530	16,149
Depreciation and amortization	8,153	7,924
Amortization of goodwill	358	351
Increase (decrease) in net defined benefit liabilities	(141)	44
Increase (decrease) in provision for stock benefit	180	171
Increase (decrease) in provision for directors' stock benefit	113	105
Increase (decrease) in allowance for doubtful accounts	(1)	24
Interest and dividend revenue	(927)	(892)
Equity in (earnings) losses of affiliates	(107)	(155)
Interest expenses	240	192
Foreign currency translation loss (gain)	68	(38)
Loss (gain) on sale of fixed assets	(9)	(8)
Loss on disposal of fixed assets	32	302
Loss (gain) on sale of investment securities	(1,231)	(121)
(Increase) decrease in trade notes and accounts receivable and contract assets	2,983	5,332
Decrease (increase) in lease receivables	(259)	(29)
(Increase) decrease in inventories	(1,176)	(2,188)
Increase (decrease) in trade payables	(3,141)	(888)
Increase (decrease) in other current liabilities	3,006	2,640
Other	(3,192)	(5,735)
Subtotal	22,479	23,181
Receipts from interest and dividends	1,108	1,073
Interest paid	(235)	(197)
Income taxes paid	(6,273)	(8,497)
Income taxes refunded	34	87
Net cash provided by operating activities	17,112	15,647
Cash flows from investing activities		
Payment for acquisition of securities	(950)	(450)
Proceeds from redemption of securities	3,050	1,150
Payment for purchase of tangible fixed assets	(3,318)	(3,395)
Proceeds from sale of tangible fixed assets	33	17
Payments for retirement of property, plant and equipment	-	(269)
Payment for acquisition of intangible fixed assets	(2,014)	(3,150)
Payment for acquisition of investment securities	(1,206)	(604)
Proceeds from sale of investment securities	1,816	224
Increase in time deposits	(7,676)	(7,423)
Proceeds from withdrawal of time deposits	8,148	6,294
Other	238	55
Net cash used in investing activities	(1,878)	(7,551)

(Millions of yen)

	FY 2024 (April 1, 2024- December 31, 2024)	FY 2025 (April 1, 2025- December 31, 2025)
Cash flows from financing activities		
Increase in short-term loans payable	908	671
Repayment for short-term bank loans	(94)	(839)
Payment for acquisition of treasury stock	(1,953)	(3,904)
Repayments of lease liabilities	(5,795)	(5,336)
Proceeds from sale and leaseback	1,907	1,968
Dividends paid	(10,488)	(12,911)
Payment of dividends to non-controlling shareholders	(110)	(174)
Cash flows from financing activities	(15,627)	(20,525)
Effect of exchange rate changes on cash and cash equivalents	259	(223)
Net increase (decrease) in cash and cash equivalents	(133)	(12,653)
Cash and cash equivalents at the beginning of the year	51,648	55,859
Cash and cash equivalents at end of period	51,515	43,205

(4) Notes on Quarterly Consolidated Financial Statements

Notes on Premises of a Going Concern

None

Notes on Significant Changes in Shareholders' Equity

Based on the resolution of the Board of Directors Meeting held on April 24, 2025, Amano Corporation acquired 900,000 shares of treasury stock. Furthermore, 5,551,700 shares of treasury stock were cancelled on August 8, 2025. During the current third quarter period, retained earnings decreased by ¥18,278 million, and treasury stock decreased by ¥12,422 million, including an increase due to the purchase of shares less than one unit.

Consequently, retained earnings were ¥83,572 million and treasury stock was ¥2,001 million at the end of the same period.

The 697,819 shares held by Amano Corporation as trust property of the Director's Compensation BIP Trust and Employee Stock Ownership Plan (J-ESOP) are included in the balance of treasury shares at the end of the current third quarter period.

Application of Accounting Procedures Specific to the Preparation of the Consolidated Quarterly Financial Statements

Calculation of Tax expenses

These amounts of tax expense were calculated by multiplying the pre-tax net income and loss by an estimated effective tax rate for the year, determined using reasonable methods for pre-tax income for the fiscal year including the third quarter after applying tax-effect accounting.

In cases where an estimated effective tax rate could not be adopted, the amounts were calculated by multiplying the legal effective tax rate after adjusting significant differences that are not in the scope of temporary differences from pre-tax net income and loss.

Additional information

Directors' Compensation BIP Trust and Employee Stock Ownership Plan (J-ESOP)

In Amano Corporation and some of our subsidiaries, for the purpose of enhancing the motivation to contribute to the improvement of medium- to long-term business performance and to increase corporate value, we have adopted the Directors' Compensation BIP Trust system for directors (excluding outside directors and expatriates) and operating officers (excluding expatriates). We have also adopted the Employee Stock Ownership Plan (J-ESOP) system for employees who meet the prescribed requirements.

[1] Outline of the system

Under the system, a trust is established with money contributed by Amano Corporation as a source, and stocks of Amano Corporation are acquired by the trust, and the stocks are granted to the eligible persons. Furthermore, this BIP Trust period has been extended for the same period accordingly after partial revision, with the launch of the 9th Medium-Term Business Plan in April 2023.

Under the Directors' Compensation BIP Trust, in accordance with the stock distribution rules and based on points granted according to the attainment level of numerical targets related to their positions and management indicators, stocks of Amano Corporation are provided by the trust to directors and operating officers.

Under the Employee Stock Ownership Plan (J-ESOP), in accordance with the stock distribution rules and based on points granted according to their positions and operating performance, etc., stocks of Amano Corporation are provided by the trust to employees who meet certain requirements.

[2] Stocks of Amano Corporation that remain in the trust

Stocks of Amano Corporation that remain in the trust are recorded as treasury stock in the net assets section with the book value of the trust (excluding incidental expenses).

Book value of the treasury stock and the number of shares

As of the end of the third quarter of the current fiscal year ¥1,999 million, 697,819 shares

Notes on Segment Information

[Segment Information]

I. 3rd Quarter of fiscal year 2024 (April 1, 2024 to December 31, 2024)

1. Information regarding the amounts of net sales and profit (loss) by reporting segment

(Millions of yen)

	Reporting segments			Adjustments (Note 1)	Amounts reported in consolidated financial statements (Note 2)
	Time Information System business	Environment System business	Total		
Net sales					
To customers	97,306	28,609	125,916	—	125,916
Intersegment	—	—	—	—	—
Total	97,306	28,609	125,916	—	125,916
Segment profit (loss)	15,119	3,037	18,157	(2,948)	15,209

Notes: 1. The ¥2,948 million adjustment in segment profit indicates company-wide expenses not allocated to the reporting segments. Company-wide expenses consist mainly of general and administrative expenses that do not belong to any of the reporting segments.

2. Segment profit is reconciled with operating profit in the consolidated statement of income.

2. Information regarding impairment loss on Fixed Assets or Goodwill by reporting segment

None

II. 3rd Quarter of fiscal year 2025 (April 1, 2025 to December 31, 2025)

1. Information regarding the amounts of net sales and profit (loss) by reporting segment

(Millions of yen)

	Reporting segments			Adjustments (Note 1)	Amounts reported in consolidated financial statements (Note 2)
	Time Information System business	Environment System business	Total		
Net sales					
To customers	97,734	29,307	127,041	—	127,041
Intersegment	—	—	—	—	—
Total	97,734	29,307	127,041	—	127,041
Segment profit (loss)	14,823	3,483	18,307	(3,190)	15,116

Notes: 1. The ¥3,190 million adjustment in segment profit indicates company-wide expenses not allocated to the reporting segments. Company-wide expenses consist mainly of general and administrative expenses that do not belong to any of the reporting segments.

2. Segment profit is reconciled with operating profit in the consolidated statement of income.

2. Information regarding impairment loss on Fixed Assets or Goodwill by reporting segment

None

Notes on Significant Subsequent Events

Acquisition of Treasury Stock

On January 30, 2026, the Board of Directors Meeting approved the acquisition of treasury stock up to 1,147,000 shares pursuant to the provisions of Article 156 of the Companies Act, as applied by replacing certain terms under the provisions of Article 165, Paragraph 3 of the same Act.

For more details of this matter, please refer to the “Notice: Regarding Acquisition of Treasury Stock” released on the same day.

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